US PNW Pulp Mill Sector

MAPPING THE COURSE

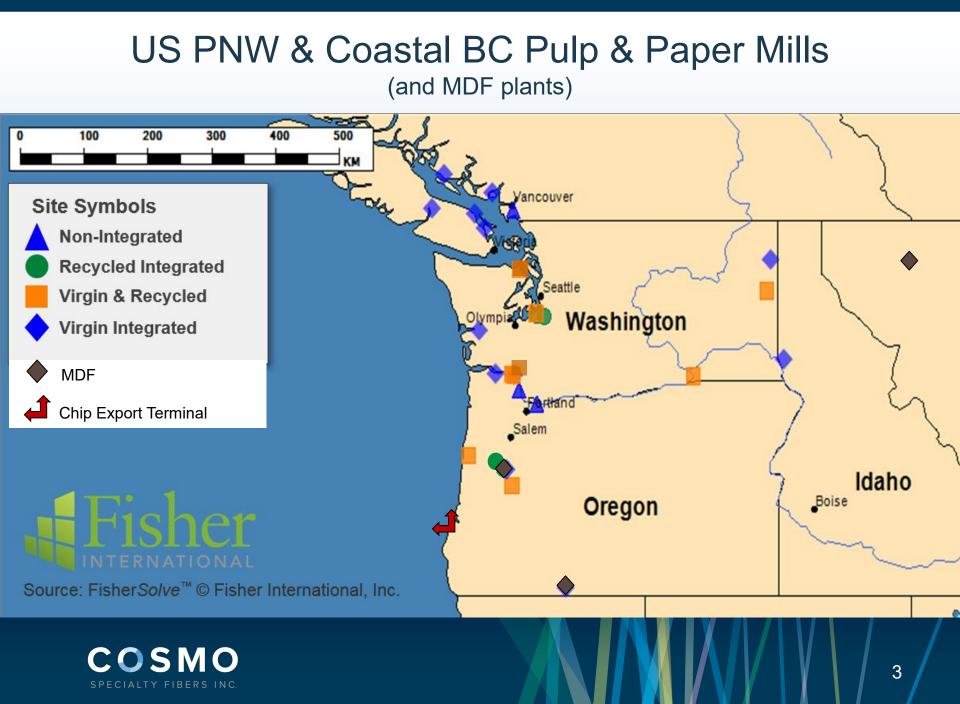
VANCOUVER, WASHINGTON JANUARY 24, 2019

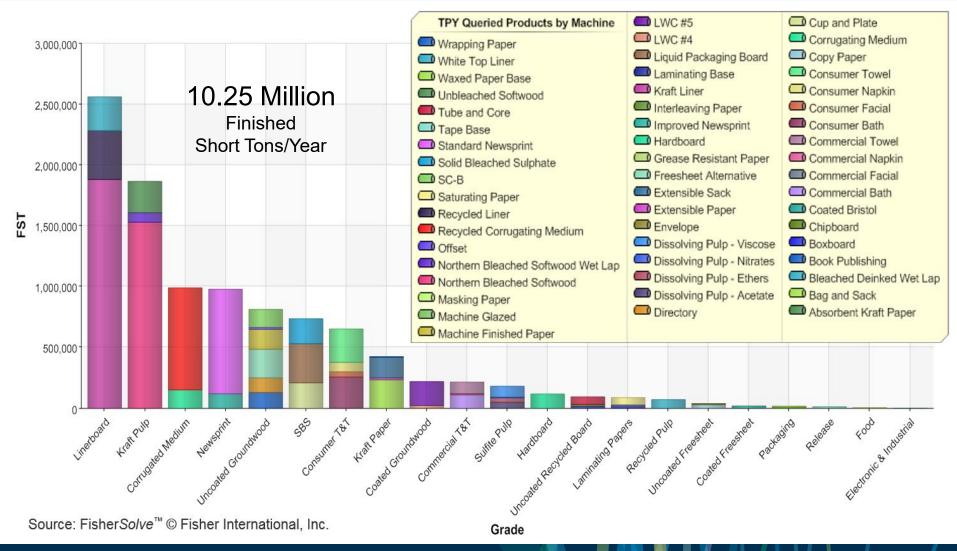
Larry Davis COSMO SPECIALTY FIBERS INC.

Topics Covered

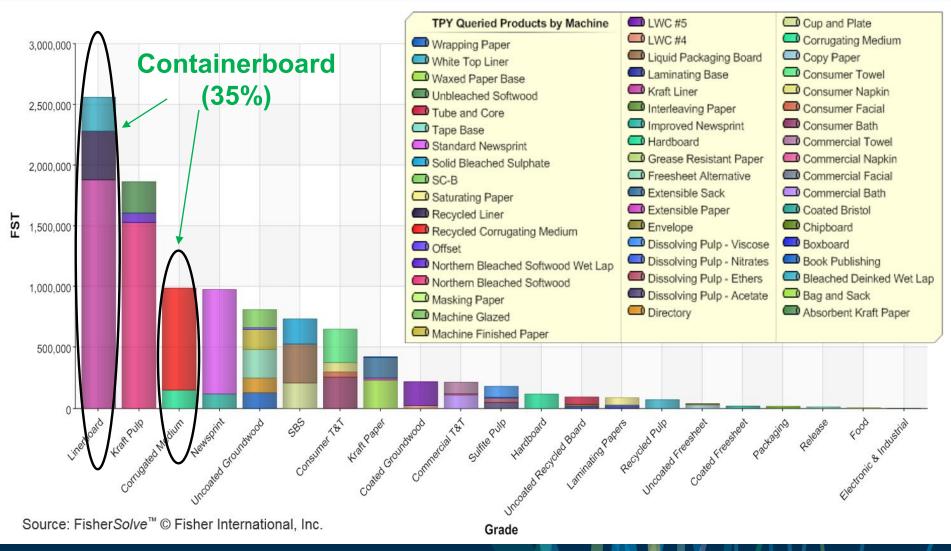
- PNW Pulp & Paper Products
- Demand-Side Drivers and Issues
 - Industry health
 - Trade disputes
 - Consolidation
- Supply-Side Fiber Sourcing Drivers and Issues
 - Lower timber harvest
 - Supply deficits in BC and China
 - Recycled fiber
- View of 2019
- Epilogue—What do bison, timber harvest, and climate change have in common?



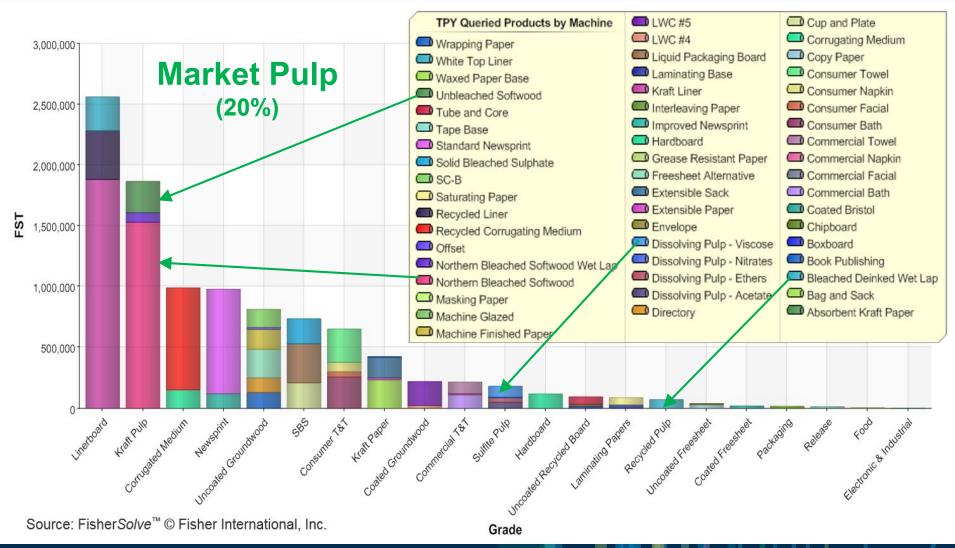




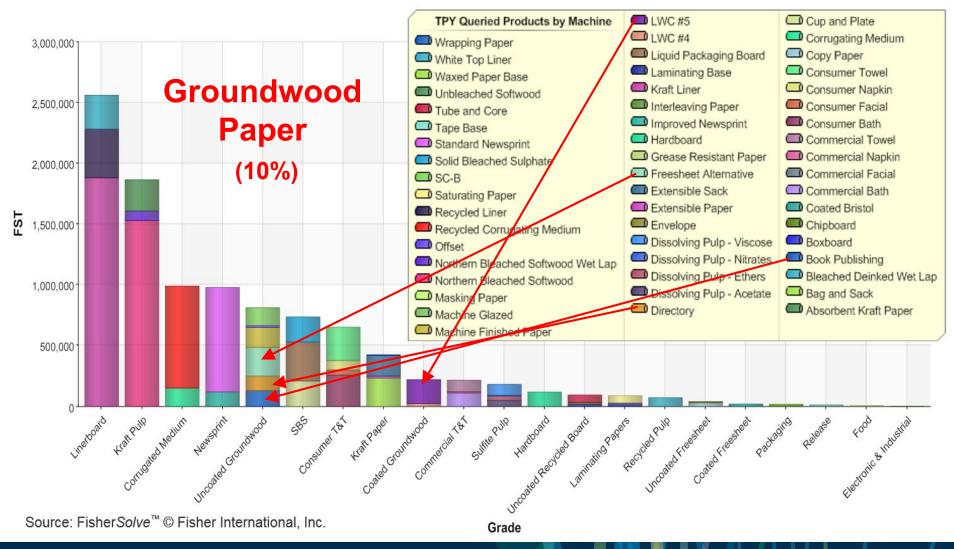




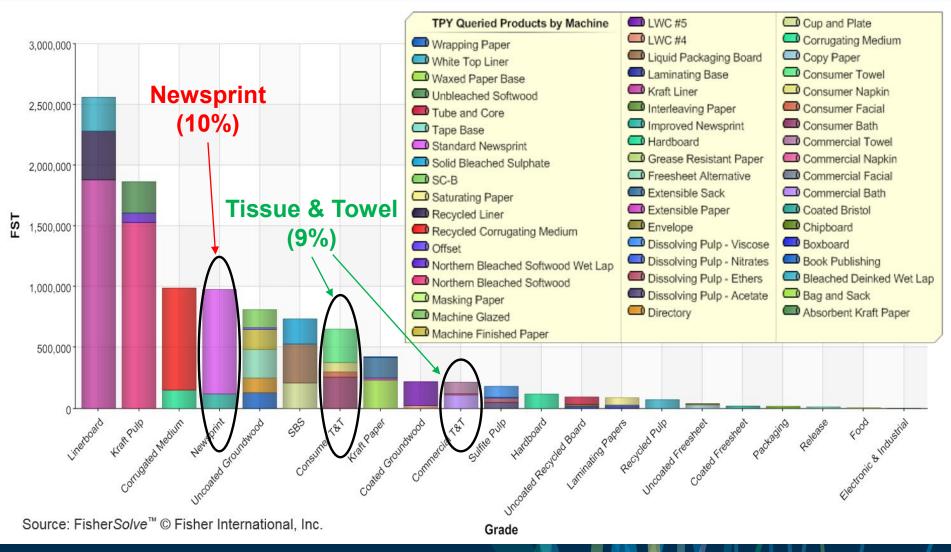




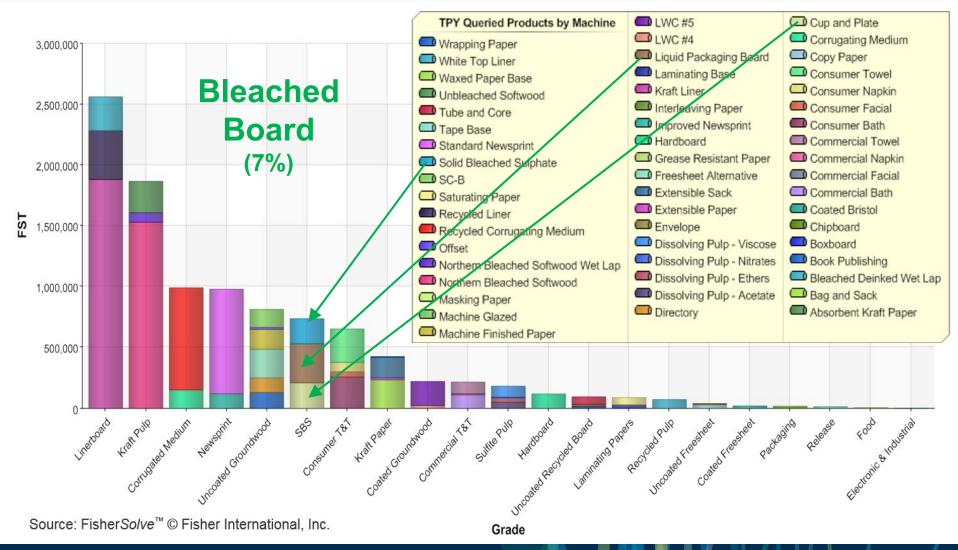




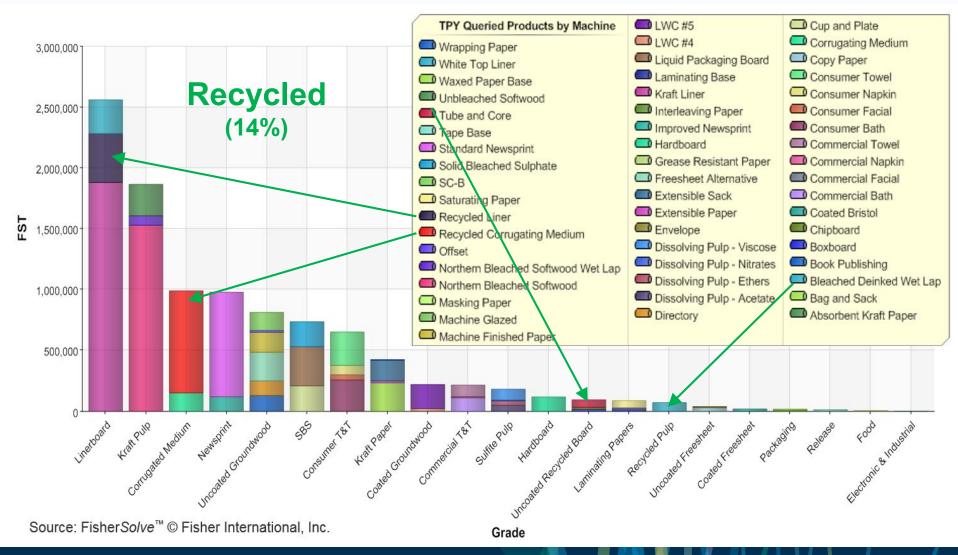






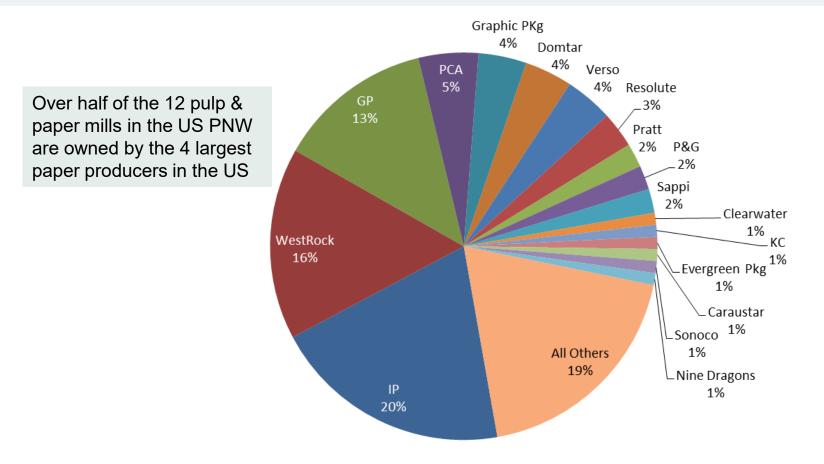








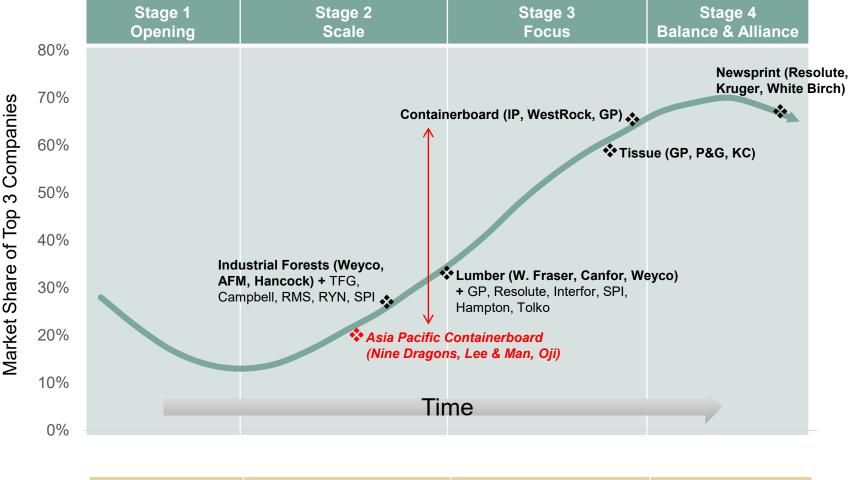
US Paper Manufacturers by Market Share



Source: Fisher Solve[™] © Fisher International, Inc.



North America Industry Consolidation (and Asia Pacific Comparison)



Small scale; emerging markets	Winners invest in large- scale operations	Concentration accelerates	No growth, or decline; a few mega mergers
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Source: Consolidation Curve concept from Harvard Business Review; G Deans, F Kroeger, S Zeisel; Dec 2002

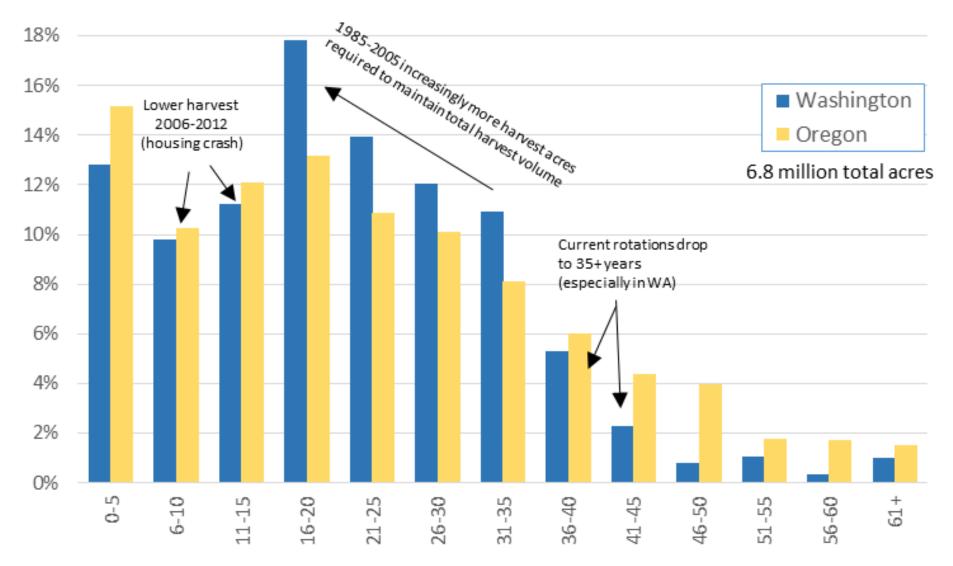
Unique Challenges of PNW Fiber Procurement

PNW chip prices are <u>hypersensitive</u> to changes in both supply and demand, due to:

- Producers of our raw material would prefer to reduce (<u>if not eliminate</u>) the residual chips and pulp logs that we depend upon
 - Improving sawmill and veneer plant efficiency reduces residuals
 - Landowners manage toward the significant step-up in value from pulpwood to sawlogs
- Residual chip supply often moves independently from chip <u>demand</u>
- Shift to more all unrelated-party chip transactions—few integrated forest products companies
- Export chip volumes can vary significantly over time and accentuate both up and down cycles

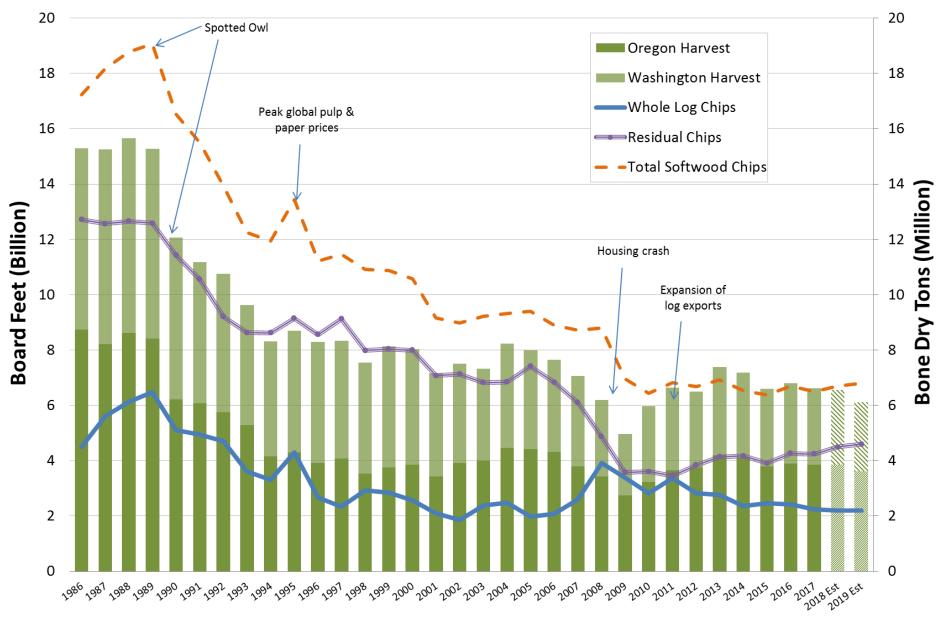


Age Class Distribution on Planted Private Timberland in Western WA and OR

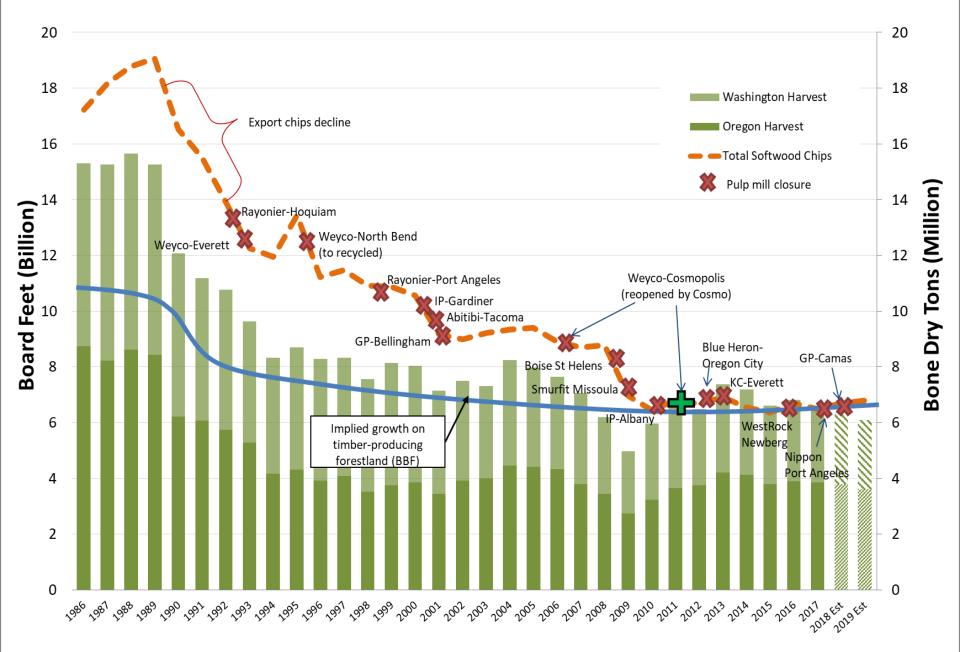


Source: Forest2MarketSILVASTAT360TimberSupplyAnalysis

Total Washington & Oregon Timber Harvest (BBF) and Softwood Chip Production (MBDT)



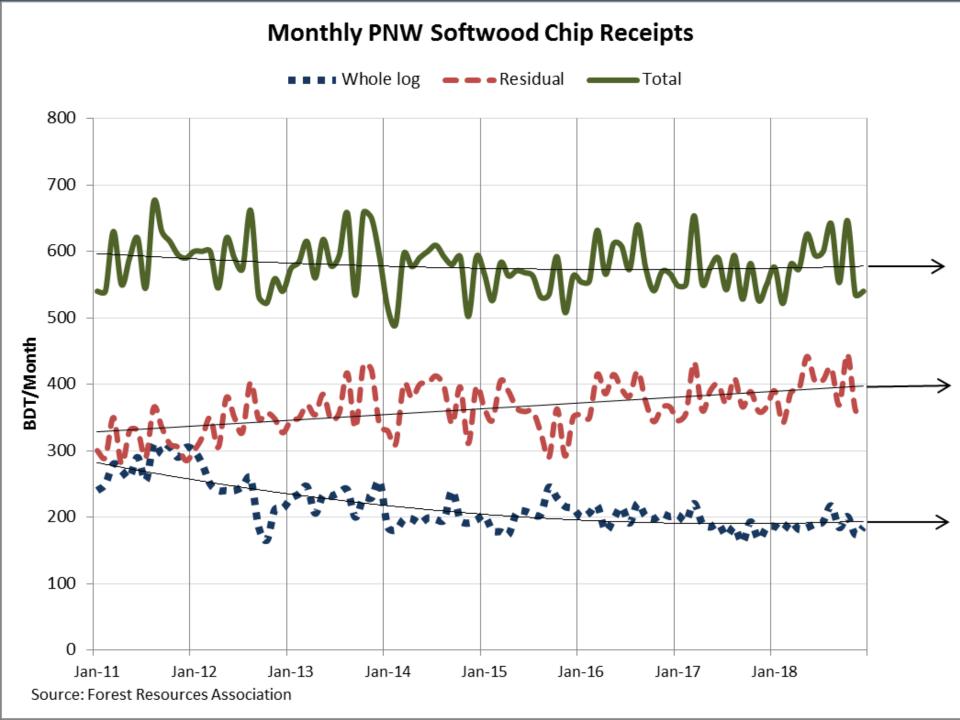
Pulp Mill Closures vs Chip Production, Timber Harvest, and Estimated Timber Growth



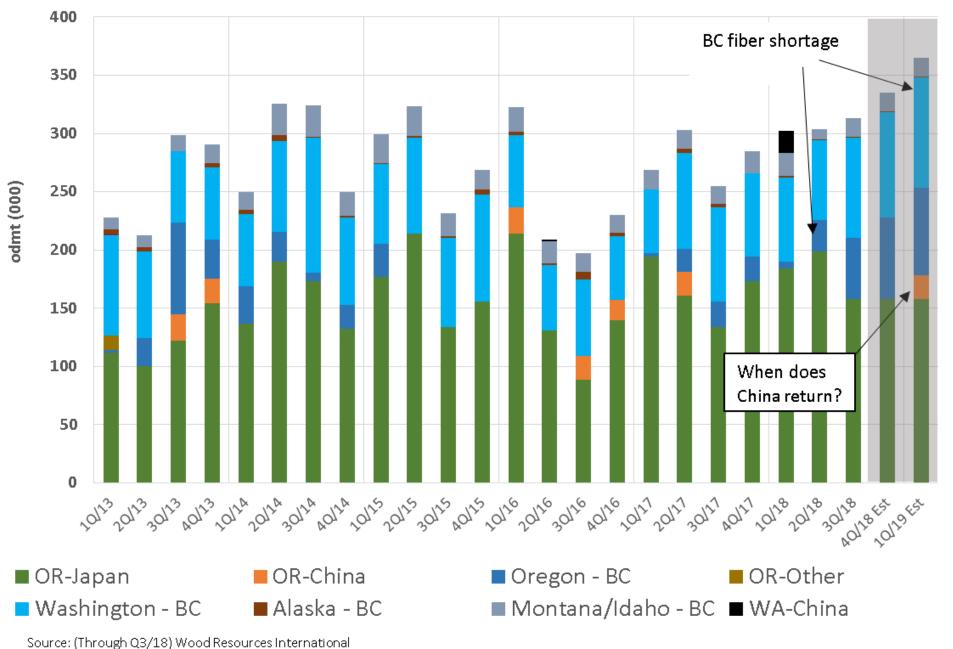
PNW Log Demand

West Coast Lumber Production Log Exports (Lumber Basis) 18 40% % Chips -% Log Exports 16 35% Tariff-related decline in log exports Storm Salvage 14 30% Chip % declines as log exports 12 increase 20% **Sdiyy** 20% **Sdiyy** 20% **Sdiyy** 20% **Sdiyy** 20% **Sdiyy** 10 BBF 8 6 10% 4 5% 2 032018 03255t 0% 0 01-2006 01-2010 03-2012 03-2013 03-2017 01-2018 03-2001 03-2008 01-2009 03:209 03-2010 01-2011 01-2013 01:2008 15-2015-2016-03-2016-2017 03-2015-02-2016-2017 03-2015-02-2016-2017 03-2006 2001 03-2012-2012 012014 032014 012015

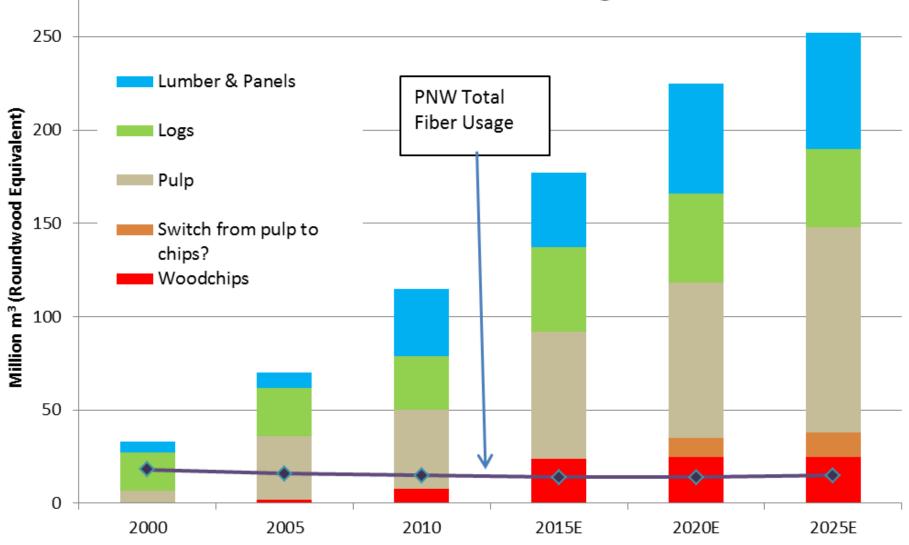
Source (through Q3 2018): RISI, Forest Economics Advisors



US Northwest Chip Exports

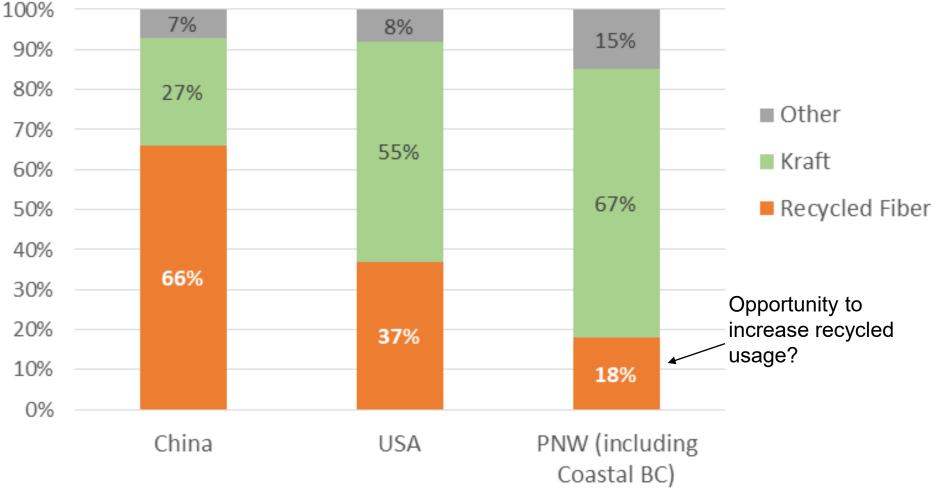


China Total Timber Supply Deficit vs. Total PNW Fiber Usage



Sources: RISI (through 2015), Forest Resources Association (PNW through 2015)

Fiber Furnish of Paper Making Industry



Source: Fisher Solve[™] © Fisher International, Inc.



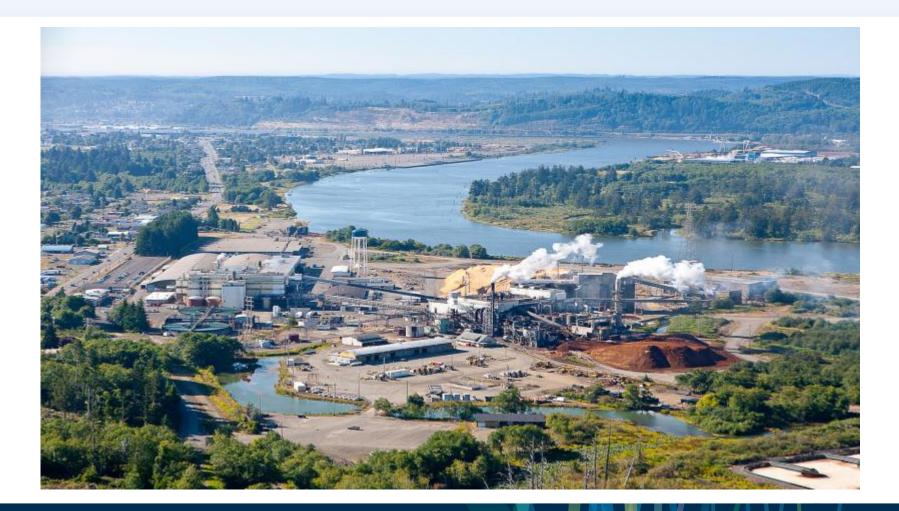
Summary of What May Be Coming

2019 (and beyond) Expectations

- <u>Few</u> landowners able to increase harvest due to previous excessive harvest levels
- Changing timber profile—shorter rotations
- High chip exports—BC, Japan, China?
- New demand for pulp logs (e.g. CLT, fuel chips)
- Switch to higher recycled content
- Lumber & panel production changes marginally (+/-?)
- Lower log export markets, short-term
- Better sawdust utilization (wood pellets?)
- More consolidation(s)...landowners, manufacturers?
- Extreme weather events and fires
- Limited incremental USFS timber sales on the west side
- New non-woody pulp production (e.g. Columbia Pulp)

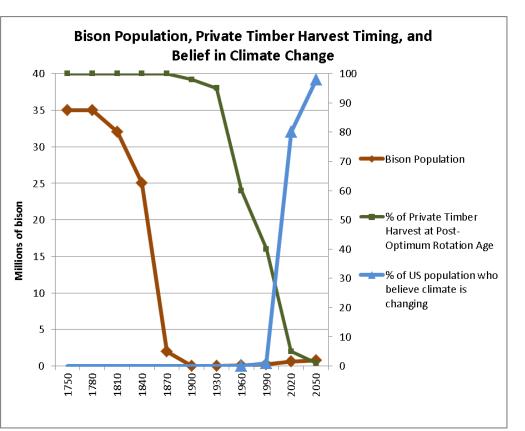


Cosmo Specialty Fibers, Inc.





Epilogue-Manifest Destiny Hangover



2018 Nobel Prize in Economics

- "William D. Nordhaus pioneered a framework for understanding how the <u>economy and climate</u> of our planet are mutually dependent on each other.
- Nordhaus emphasizes that the market economy, while a powerful engine of human development, has important imperfections and his contributions have thus offered insights into how <u>government policy could</u> <u>potentially enhance our long-run welfare</u>.
- ...the externalities are not properly taken into account by the <u>individual polluter (or short-term-</u> <u>rewarded timber executive in our case</u>), absent policy interventions such as subsidies/support for knowledge creation or taxes/quotas on emissions (or unsustainable harvest in our case).
- To devise the right dose of the right medicine requires models of the sort that Nordhaus pioneered.
- His prize-winning contributions deal with long-run, global, and sustainable growth."

